

भारतीय स्टेट बँक भारतीय स्टेट बैंक STATE BANK OF INDIA

05.06.2020 CC/S&B/SA/69

The Executive Director
National Stock Exchange of India Ltd.
Exchange Plaza,
Plot No.C/1, G- Block,
Bandra Kurla Complex,
Bandra – East,
Mumbai – 400051.

The Executive Director
BSE Limited
Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai- 400001

Dear Sir/Madam,

## <u>LISTING REGULATIONS 2015: SUBMISSION OF PRESS RELEASE AND COPY OF PRESENTATION MADE FOR ANALYSTS / INVESTORS ON FINACIAL RESULTS</u>

In compliance with the provisions of Regulation 30 read with Schedule III Part A of SEBI (LODR) Regulations, 2015, we enclose herewith the press release and a copy of presentation made for Analysts/Investors on Financial Results of the Bank for the quarter/year ended March 31, 2020.

Kindly take the same on your record.

Thanking You,

Yours faithfully,

(Sanjay M Abhyankar)

Vice President Compliance- Company Secretary

Encl: as above





#### **Press Release**

#### Q4FY20 / FY20 RESULTS

#### **Highlights**

- Bank registered a Net Profit of Rs.3581 Crores in Q4FY20, an increase of 327% over Q4FY19.
- For the full year FY20, **Net Profit stood at Rs. 14,488 Cr against Net Profit of Rs.862 Crores in FY19.** This is also the **Highest ever Yearly Net Profit** recorded by the Bank.
- Operating Profit increased to Rs. 68,133 Crores in FY20 from Rs. 55,436 Crores in FY19, an increase of 22.90% YoY.
- Net Interest Income of the Bank grew by 11.02% YoY during FY20.
- Domestic Net Interest Margin (NIM) improved to 3.19% in FY20, registering an increase of 24 bps YoY.
- Non-Interest Income for FY20 at Rs. 45,221 Cr is up by 22.97% YoY.
- Total Deposits grew at 11.34% YoY, out of which Current Account Deposit grew by 7.56% YoY, while Saving Bank Deposits grew by 9.99% YoY.
- Credit Growth stood at 5.64% YoY, mainly driven by Retail (Personal) Advances (15.40% YoY) and Foreign Office Advances (18.05% YoY).
- **Home loan**, which constitutes 22% of Bank's domestic advances, has grown by 13.86% YoY.
- Net NPA ratio at 2.23% is down 78 bps YoY and 42 bps QoQ. Gross NPA ratio at 6.15% is down 138 bps YoY and 79 bps QoQ.
- Provision Coverage Ratio (PCR) has improved to 83.62%, up 489 bps YoY and 189 bps QoQ.
- Slippages Ratio for FY20 has declined to 2.16% from 2.42% as at the end of 9MFY20.
- Credit Cost as at the end of FY20 has declined 79 bps YoY to 1.87%.
- Cost to Income Ratio has improved from 55.70% in FY19 to 52.46% in FY20, an improvement of 324 bps.
- Capital Adequacy Ratio (CAR) has improved by 34 bps YoY to 13.06% as on Mar 2020.
- Return on Assets (RoA) increased by 36 bps YoY to 0.38% in FY20 against 0.02% in FY19.
- Share of Alternate Channels in total transactions has increased from 88% in FY19 to 91% in FY20.



#### **Key Summary of Q4FY20 FY20 Results**

In Rs Crore	Q4FY19	Q3FY20	Q4FY20	YoY %	QoQ %	FY19	FY20	YoY %			
Profit & Loss											
Interest Income	62,985	67,692	62,681	-0.48	-7.40	2,42,869	2,57,324	5.95			
Interest Expenses	40,032	39,913	39,914	-0.29		1,54,520	1,59,239	3.05			
Net Interest Income	22,954	27,779	22,767	-0.81	-18.04	88,349	98,085	11.02			
NIM, % (Domestic)	3.02	3.59	2.94	-8 bps	-65 bps	2.95	3.19	24 bps			
Operating Profit	16,933	18,223	18,465	9.05	1.33	55,436	68,133	22.90			
Loan loss provisions	17,336	8,193	11,894	-31.39	45.17	54,529	42,776	-21.55			
Profit after tax	838	5,583	3,581	327.10	-35.87	862	14,488	1,580.31			

In Rs Crore	Mar 19	Dec 19	Mar 20	YoY %	QoQ %								
	Balance Sheet												
Gross advances	22,93,454	23,01,669	24,22,845	5.64	5.26								
Domestic Corporate	8,51,638	7,71,000	8,44,215	-0.87	9.50								
Domestic Retail PER	6,47,844	7,19,766	7,47,589	15.40	3.87								
Of which: Home loans	4,00,377	4,40,448	4,55,865	13.86	3.50								
Deposits	29,11,386	31,11,229	32,41,621	11.34	4.19								
Domestic CASA	12,87,285	13,40,830	14,10,981	9.61	5.23								
Domestic Term Deposits	15,26,958	16,57,367	17,13,635	12.23	3.40								
CASA Ratio (%)	45.74	44.72	45.16	-58 bps	44 bps								
Gross NPA	1,72,750	1,59,661	1,49,092	-13.69	-6.62								
Net NPA	65,895	58,249	51,871	-21.28	-10.95								
Slippages (During the Quarter)	7,505	16,525	8,105	7.99	-50.95								

Ratios, %	Q4FY19	Q3FY20	Q4FY20	YoY, bps	QoQ, bps	FY19	FY20	YoY, bps			
Asset Quality											
GNPA	7.53	6.94	6.15	-138	-79	7.53	6.15	-138			
NNPA	3.01	2.65	2.23	-78	-42	3.01	2.23	-78			
PCR (with AUCA)	78.73	81.73	83.62	489	189	78.73	83.62	489			
PCR (without AUCA)	61.86	63.52	65.21	335	169	61.86	65.21	335			
Slippage Ratio	1.39	2.94	1.41	2	-153	1.60	2.16	56			
Credit cost	3.22	1.46	2.07	-115	61	2.66	1.87	-79			
			Capital R	atios							
CET-1	9.62	10.18	9.77	15	-41	9.62	9.77	15			
Tier-1	10.65	11.59	11.00	35	-59	10.65	11.00	35			
CAR	12.72	13.73	13.06	34	-67	12.72	13.06	34			

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## **ANNUAL RESULTS**

FY20 Analyst Presentation

05.06.2020











#### Safe Harbor

Certain statements in these slides are forward-looking statements. These statements are based on Management's current expectations and are subject to uncertainty and changes in circumstances. Actual outcomes may differ materially from those included in these statements due to a variety of factors.



#### Performance Highlights



Financial Performance & Business

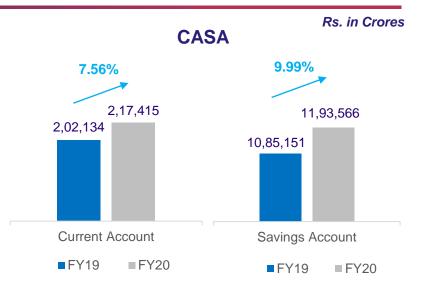


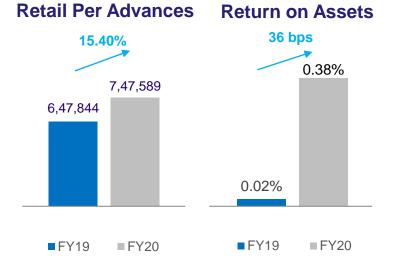
Key strengths and strategy
COVID-19: Fully equipped to meet the challenge

## **Key Indicators**



		FY19	FY20	YoY Growth
	Net Interest Income	88,349	98,085	11.02%
Profit &	Net Interest Margin – Domestic (%)	2.95	3.19	1 24 bps
Loss (in Rs.	<b>-OSS</b> Operating Profit	55,436	68,133	<b>22.90%</b>
Crore)	Profit Before Tax	1,607	25,063	1459%
	Net Profit	862	14,488	1580%
	Credit Cost	2.66	1.87	
Key	Net NPA	3.01	2.23	
Ratios (in %)	PCR	78.73	83.62	1489 bps
	Capital Adequacy	12.72	13.06	1 34 bps
Balance	Total Advances	22,93,454	24,22,845	5.64%
Sheet (in Rs.	Total Deposits	29,11,386	32,41,621	11.34%
Crore)	Retail Personal Advances	6,47,844	7,47,589	15.40%







#### Performance Highlights



Financial Performance & Business



Key strengths and strategy
COVID-19: Fully equipped to meet the challenge

#### Financials – At a Glance



	Qı	uarter Ende	ed	Year I	Ended		Growth (%	)
	Q4FY19	Q3FY20	Q4FY20	FY19	FY20	Q4FY20 over Q3FY20	Q4FY20 over Q4FY19	FY20 over FY19
Interest Income	62,985	67,692	62,681	2,42,869	2,57,324	-7.40	-0.48	5.95
Interest Expenses	40,032	39,913	39,914	1,54,520	1,59,239	0.00	-0.29	3.05
Net Interest Income	22,954	27,779	22,767	88,349	98,085	-18.04	-0.81	11.02
Non Interest Income	12,685	9,106	16,077	36,775	45,221	76.56	26.74	22.97
Operating Income	35,639	36,885	38,844	1,25,124	1,43,306	5.31	8.99	14.53
Operating Expenses	18,706	18,662	20,379	69,688	75,174	9.20	8.95	7.87
Operating Profit	16,933	18,223	18,465	55,436	68,133	1.33	9.05	22.90
Total Provisions	16,095	12,639	14,884	54,574	53,645	17.76	-7.52	-1.70
Net Profit	838	5,583	3,581	862	14,488	-35.87	327.10	1,580.31
NIM (Domestic-Cumulative) (%)	2.95	3.27	3.19	2.95	3.19	-8 bps	24 bps	24 bps
NIM (Domestic-Quarterly) (%)	3.02	3.59	2.94			-65 bps	-8 bps	
Cost to Income Ratio (Cumulative) (%)	55.70	52.45	52.46	55.70	52.46	1 bps	-324 bps	-324 bps

## **Total Income**



	Quarter Ended			Year I	Ended		Growth (%)	)
	Q4FY19	Q3FY20	Q4FY20	FY19	FY20	Q4FY20 over Q3FY20	Q4FY20 over Q4FY19	FY20 over FY19
Interest on Loans	42,628	48,063	42,580	1,61,640	1,79,749	-11.41	-0.11	11.20
Interest on Resources	18,313	17,968	18,265	75,585	71,125	1.65	-0.26	-5.90
Other Interest income	2,045	1,660	1,836	5,643	6,450	10.61	-10.20	14.29
Total Interest Income	62,985	67,692	62,681	2,42,869	2,57,324	-7.40	-0.48	5.95
Fee Income	8,589	5,635	7,873	23,304	23,725	39.71	-8.34	1.81
Profit/Loss on Sale of Investments	534	696	3,237	1,023	8,576	364.83	506.28	738.43
Forex Income	671	635	691	2,156	2,516	8.82	2.96	16.73
Misc. Income	2,892	2,140	4,277	10,292	10,404	99.88	47.91	1.09
of which: Recovery in w/o accounts	2,485	2,087	3,941	8,345	9,250	88.88	58.61	10.85
Total Non Interest Income	12,685	9,106	16,077	36,775	45,221	76.56	26.74	22.97
Total Income	75,670	76,798	78,759	2,79,644	3,02,545	2.55	4.08	8.19

## **Fee Income Break Up**



	Qı	uarter End	ed	Year E	Ended		Growth (%)	
	Q4FY19	Q3FY20	Q4FY20	FY19	FY20	Q4FY20 over Q3FY20	Q4FY20 over Q4FY19	FY20 over FY19
Loan Processing Charges	1,502	1,120	1,924	3,710	4,426	71.81	28.09	19.31
Commission on Govt. Business	1,118	972	914	3,974	3,742	-5.96	-18.23	-5.84
Commission on LC/BG	1,289	771	862	3,118	3,055	11.86	-33.12	-2.03
Cross Selling	583	558	615	1,927	2,030	10.15	5.46	5.37
Account Maintenance Charges	484	356	490	1,334	1,343	37.67	1.27	0.74
Remittance, Collection, etc.	2,660	1,399	2,080	6,513	6,349	48.62	-21.80	-2.52
Misc. Fee Income	953	459	988	2,728	2,779	115.33	3.66	1.88
Fee Income	8,589	5,635	7,873	23,304	23,725	39.71	-8.34	1.81

## **Total Expenses**



	Qı	uarter Ende	ed	Year I	Ended	(	Growth (%)			
	Q4FY19	Q3FY20	Q4FY20	FY19	FY20	Q4FY20 over Q3FY20	Q4FY20 over Q4FY19	FY20 over FY19		
Interest on Deposits	35,607	37,182	37,168	1,40,272	1,47,399	-0.04	4.38	5.08		
Interest on Borrowings	3,223	1,521	1,424	9,839	6,891	-6.37	-55.81	-29.96		
Other Interest paid	1,201	1,210	1,322	4,408	4,949	9.25	10.04	12.25		
<b>Total Interest Expenses</b>	40,032	39,913	39,914	1,54,520	1,59,239	0.00	-0.29	3.05		
Salary	6,612	6,855	6,984	26,349	27,364	1.88	5.62	3.85		
Provisions for Employees	3,866	4,601	5,055	14,706	18,351	9.88	30.76	24.79		
Staff Expenses	10,478	11,456	12,039	41,055	45,715	5.09	14.89	11.35		
Depreciation	831	815	901	3,212	3,304	10.57	8.48	2.85		
Others	7,397	6,392	7,440	25,421	26,155	16.40	0.57	2.89		
Overheads	8,228	7,207	8,341	28,633	29,459	15.74	1.37	2.88		
Operating Expenses	18,706	18,662	20,379	69,688	75,174	9.20	8.95	7.87		
Total Expenses	58,737	58,575	60,294	2,24,208	2,34,412	2.93	2.65	4.55		

## **Overhead Expenses**



						ı	Rs.	in Crores
	Qı	ıarter End	led	Year I	Ended	C	Growth (%	)
	Q4FY19	Q3FY20	Q4FY20	FY19	FY20	Q4FY20 over Q3FY20	Q4FY20 over Q4FY19	FY20 over FY19
Rent, Taxes and Lighting	1,480	1,322	1,475	5,266	5,339	11.56	-0.34	1.40
Depreciation	831	815	901	3,212	3,304	10.57	8.48	2.85
Printing and Stationery	189	119	186	499	526	55.93	-1.69	5.46
Postage & Telecommunications	116	83	101	387	349	21.75	-12.83	-9.79
Repairs and Maintenance to Bank's Property	277	224	272	904	924	21.29	-1.77	2.24
Travelling & Halting	298	279	291	1,113	1,087	4.36	-2.30	-2.31
Insurance	726	798	846	2,845	3,213	6.12	16.52	12.91
Business Acquisitions & Development Expenses	699	527	708	2,071	2,548	34.30	1.16	23.02
ATM /CDM/Debit Card /Other Tech Expenses	2,151	1,824	1,995	7,611	7,228	9.41	-7.22	-5.04
Misc. Expenses	1,461	1,216	1,565	4,725	4,941	28.74	7.13	4.57
Overheads	8,228	7,207	8,341	28,633	29,459	15.74	1.37	2.88

#### **Provisions & Profit**

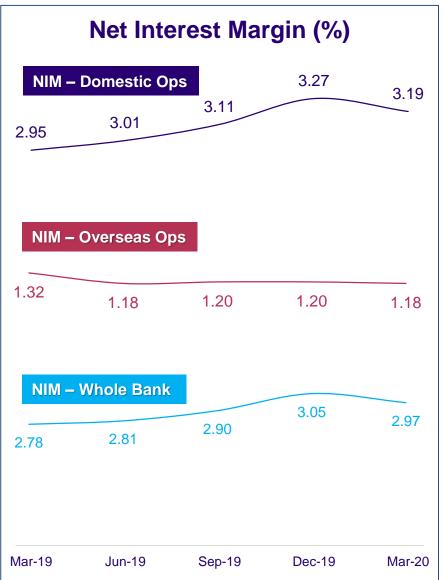


	Q	Quarter Ended			Ended		Growth (%	)		
	Q4FY19	Q3FY20	Q4FY20	FY19	FY20	Q4FY20 over Q3FY20	Q4FY20 over Q4FY19	FY20 over FY19		
Operating Profit	16,933	18,223	18,465	55,436	68,133	1.33	9.05	22.90		
Loan Loss	17,336	8,193	11,894	54,529	42,776	45.17	-31.39	-21.55		
Standard Assets	810	-1,752	1,866	-75	-877					
Investment Depreciation	-1,615	3,287	-604	-762	539					
Other Provisions	-29	-2,475	339	136	633					
Income Tax	-407	5,386	1,389	745	10,575					
<b>Total Provisions</b>	16,095	12,639	14,884	54,574	53,645	17.76	-7.52	-1.70		
Net Profit	838	5,583	3,581	862	14,488	-35.87	327.10	1,580.31		
ROA (%)	0.09	0.60	0.37	0.02	0.38					
ROE (%)				0.48	7.74					
Earning Per Share (Rs.)	3.81	24.89	16.32	0.97	16.23					

#### Costs, Yields and Margins (Cumulative)

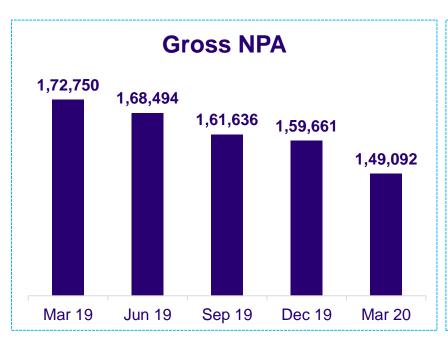


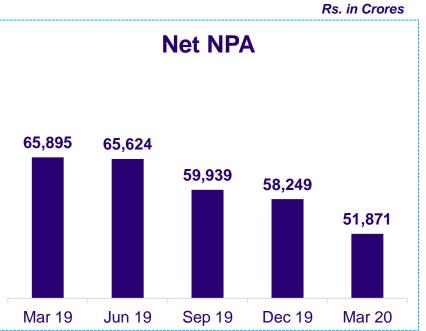




## **Asset Quality (1/3)**







	Mar 19	Jun 19	Sep 19	Dec 19	Mar 20
Gross NPA Ratio (%)	7.53	7.53	7.19	6.94	6.15
Net NPA Ratio (%)	3.01	3.07	2.79	2.65	2.23
Provision Coverage Ratio (%)	78.73	79.34	81.23	81.73	83.62
Provision Coverage Ratio (Excl. AUCA) (%)	61.86	61.05	62.92	63.52	65.21
Corporate PCR (Excl. AUCA) (%)	70.89	71.25	73.84	74.58	78.37
Slippage Ratio (%)	1.60	2.83	2.18	2.42	2.16
Credit cost (%)	2.66	2.03	1.98	1.80	1.87

## **Asset Quality (2/3)**



Movement of NPAs:	Q4FY19	FY19	Q1FY20	Q2FY20	Q3FY20	Q4FY20	FY20
Opening Level of Gross NPAs	1,87,765	2,23,427	1,72,750	1,68,494	1,61,636	1,59,661	1,72,750
Total Reductions	22,976	90,417	21,251	15,984	22,073	18,860	78,168
of which : Recovery + Upgradation	5,712	31,512	5,769	3,931	13,553	2,528	25,781
Gross Addition	7,961	39,740	16,995	9,126	20,098	8,291	54,510
of which : Increase in O/s	<i>4</i> 56	7,002	783	321	3,573	186	4,863
: Fresh Slippages	7,505	32,738	16,212	8,805	16,525	8,105	49,647
Net Increase	-15,015	-50,677	-4,256	-6,858	-1,975	-10,569	-23,658
Closing Level of Gross NPAs	1,72,750	1,72,750	1,68,494	1,61,636	1,59,661	1,49,092	1,49,092

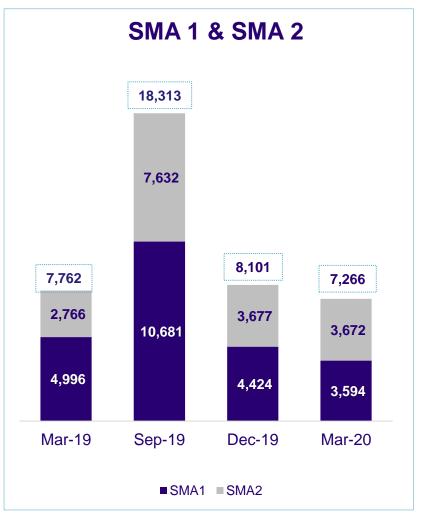
Segmental NPAs:	Mar 19		Dec 19		Mar 20	
	NPA	Ratio %	NPA	Ratio %	NPA	Ratio %
Retail:	54,804	4.81	62,507	5.18	65,814	5.39
Agri.	23,431	11.56	28,932	13.78	32,670	15.85
Per Segment	6,685	1.03	7,521	1.04	7,914	1.06
SME	24,688	8.55	26,054	9.37	25,230	9.43
Corporate	1,16,009	13.62	93,743	12.16	81,628	9.67
International	1,937	0.64	3,411	1.06	1,650	0.46
Total	1,72,750	7.53	1,59,661	6.94	1,49,092	6.15

## **Asset Quality (3/3)**



As on Mar 2020 Rs. in Crores

Fresh Slippages	FY19	Q1FY20	Q2FY20	Q3FY20	Q4FY20	FY20
Corporate	10,056	5,354	3,239	9,467#	1,561	19,621#
SME	9,478	3,964	1,522	1,578	227	7,291
AGRI	8,978	4,239	3,078	2,965	5,238	15,520
PER	3,976	2,438	648	821	600	4,507
IBG	250	217	318	1,694#	479	2,708#
Total	32,738	16,212	8,805	16,525#	8,105	49,647#



Accounts with exposure above Rs. 5 cr; from data submitted to CRILC

<sup># -</sup> Includes exposure to a large Housing Finance Company



#### Performance Highlights



Financial Performance & Business



Key strengths and strategy COVID-19: Fully equipped to meet the challenge

## **COVID-19 – Response so far**



Protecting health & safety of Employees, Clients & Community

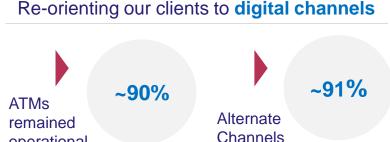


Robust protective measures (sanitisation, fumigation, protective gears etc.) taken up at branches, offices & ATMs

- SBI employees donated Rs. 108 crore to PM Cares Fund
- Pledged Rs. 30 cr for COVID related CSR activities through SBI Foundation
- ~21,000 PPE Kits distributed to Govt. hospitals

Continue to provide
essential service to
our customers





Offer financial support to our customers

#### **INR 17,116 Cr**

COVID-19 related loan sanctions

**Moratorium** availed by ~21.8% customers, ~23.0% of term loans

- Covid-19 specific credit lines for quick assessment & loan sanction
- Reduction in margins, reassessment of working capital cycle for customers



## Key strengths and strategy

COVID-19: Fully equipped to meet the challenge



Strong liability franchise with a customer base of ~49 cr – more than the population of United States

Supported by unmatched distribution network and digital capabilities – *Our greatest strength* 



Consistent growth in operating income and core PPOP - CAGR of 9.5% and 9.6% respectively over FY18 – FY20

Our shock absorber against any elevation in future credit cost



Diversified loan portfolio with strong capabilities to originate, early identification of stress and resolution thereof

Legacy stress fully identified and suitably provided



**Well capitalized**; healthy provision coverage for corporate NPAs and huge potential to unlock value in subsidiaries



Industry leading digital capabilities – YONO Retail, YONO Krishi, YONO Business, YONO Global, Internet Banking



Protect Core PPoP - Focus on cost rationalization and adopt new ways of working – Flexi SBI; Rationalize and reskill workforce, improve staff productivity, redeploy workforce from admin to sales roles

Financial Inclusion & Micro Market vertical to create value in micro markets



#### COVID-19:

#### Challenges

Possible impact and emerging challenges

(1/2)

Asset Quality				
Retail	Likely job cuts and salary reductions, however relatively low level of stress on account of higher proportion of govt/ quasi govt. sector customers			
SME	Low level of economic activity and reduction in repayment capacity; likely decline in value of collateral			
Agri	Have cleaned a significant part of Agri book in FY20; relatively less impacted by COVID 19 disruption			
Corporate	Sectors impacted by COVID 19 – like hospitality, CRE, aviation, NBFCs form < 10% of corporate loan book – as such several risk mitigants in place to prevent significant deterioration in asset quality			

Pressure on Other Income			
Other income	Core other income has been driven by growth in recoveries and fee income- however pressure on the same is visible		
Recoveries	Negative impact on fresh resolutions, NPV of ongoing resolutions also under risk, while delays are inevitable; further fresh litigations cannot be filed under IBC for one year		
Forex	Decline in trade and remittances to have some impact on forex income		
Loan Processing	~65% linked to NBG loan growth; focus on lowering concessions – however weak credit growth likely to negatively impact		
Business Continuity	Elaborate BCP in place to manage disruptions; business continuity hub branches identified to cater to customers in case of emergency, BCP sites identified to support essential backend services		

#### Retail

- Robust growth in deposits flight to safety
- Robustness of our retail portfolio is established as only about ~21% of borrowers availed moratorium

#### Agri

- One time settlement policy to be revamped and liberalized
- Leverage BC channel for collections and recovery
- Opportunities in Agri infrastructure funding and emergence of contract farming

#### **MSME**

- Intensive monitoring; early warning signals being closely tracked
- Industry specific action plans to address unintended delinquencies

## **Opportunities**

COVID-19:

Possible impact and emerging challenges

(2/2)

#### Corporate

- Exploring new opportunities from high quality creditlite accounts where bank has a low market share
- Opportunities for refinancing of high quality loans

#### HR

- Covid transmission in work force, quarantine, closure of workspaces and disruption in internal and field work
- Planned availability of workspaces and workforce for completion of shared organisational goals remained uncertain

1

We serve more clients than the population of US; capability to serve entire Indian subcontinent – peak transactions per second (TPS) of 9831, capacity to handle 23,000 TPS

2

We open ~70,000 savings accounts per day

#### Strong Liability Franchise

Can raise liabilities with a differential of **25–100 bps** as compared to peers; Savings Deposits touching **Rs. 12 lakh crore**; market share gains in CASA and Term Deposits

4

**Dominant across channels:** Branches – 22,141; Bank Mitras – 61,102; ATMs – 58,555; **Branch** share in **transactions less than 10%** 

5

Strong digital capabilities created to further **strengthen liability franchise** – Market leader across digital channels – **Internet banking** (7.3 cr registered users), **YONO** (2.1 cr registered users)

1

Core PPoP of Rs. 61,918 cr in FY20, up from Rs. 51,505 cr in FY18 – CAGR of 9.6% over FY18-20; Core PPoP/ Credit cost ratio doubled over FY18-20 to 1.45x

Robust
Operating
Performance

Strong growth in **Net Interest Income** (Rs. 98,085 cr in FY20), through improved loan pricing, increase in share of performing loans and control over interest expense; **NIM** improved **52 bps** to **3.19%** from FY18-20

Core Non-Interest Income drivers resilient; recoveries driven by strong stressed asset team; Cross Sell Income CAGR of 11.6% over FY18-FY20

Transitioned to **new tax regime** – DTA on account of loan losses fully absorbed and stands NIL; effective tax rate to trend lower at 28-30% going ahead

- 1
- **Diversified loan portfolio –** 38.9% of corporate loans to PSUs/ Govt. depts, 60.8% of personal retail to low risk mortgages; > 95% of unsecured personal lending to government/PSU employees
  - 2
- Low cost in-house loan origination in retail; and co-origination in small value SME loans for faster delivery and superior monitoring; focus to increase market share in credit light corporates

## Diversified Loan Portfolio

5

77% of corporate loans to A and above rated corporates, leading banker to all the top five highly rated industrial houses in India

- Exposure to severely stressed sectors by COIVD 19 is less than 4.0% of the book- (Other pvt sector NBFC/CRE/Aviation/Hotel and Retail/ IPPs rated below A-); strong risk mitigation available; Eg- Lease Rent Discounting mainly office space to top class IT majors
- Cash flow-based lending models being used for SME segment; leading to lower early delinquency;
  Advanced Analytics based models for underwriting in the P-segments and low value SME loans
  Sectoral credit underwriting teams and leveraging multiple data sources for corporate credit

Empanelment of specialized agencies for monitoring of large exposure accounts

- 1
- **CET 1 ratio of 9.77%** well above regulatory minimum, demonstrated ability to comfortably raise capital through various avenues in the past

## Comfortable Capital Position

Provision Coverage Ratio of 83.7% up 1745 bps YoY over FY18-20

Corporate PCR of 78.37% is significantly higher than the LGDs; Net Corporate NPA at Rs 17,656 cr; close to 98.7% provision for accounts in NCLT list 1 & 2

Subsidiaries – leading across the financial intermediation value chain, valued in excess of Rs 1 lakh cr; significant potential to unlock value

1

**Digital Leadership** across channels – **Mobile Banking** market share of **23.2%**; **Internet Banking** transactions value in excess of Rs 35,000 cr/ per day

Leading
Digital
Platform

2

**YONO Retail** – **40%** of **incremental deposits** through YONO; **4,000+ daily disbursals** of personal loans; 1200+ / 600+ SBI General/ SBI Life policies sold per day

**YONO Business** – all corporate banking applications under a common platform, reduce manual touchpoints, ease of process and faster TAT to significantly scale transaction banking revenue streams

YONO Krishi – 4.5lacs + gold loans sanctioned, 24X7 gold loan application; First in market, pre-approved Agri loans for farmers with corporate tie-ups

**YONO Global** – launched in UK and Mauritius; **9 more countries** to be covered by end of 2020; strong focus on customer experience; integrate "**Online Market Places**" and launch asset journeys; scale up business through **digital transformation** and new digital offerings

3

**Building out the Ecosystem Bank –** YONO Retail (Online Market Place integration with over 80 partners); YONO Krishi (Farmer marketplace and Advisory); YONO Business (B2B marketplace capabilities)

- Successfully controlled **overheads CAGR of 4.9%** over FY18-20; **staff cost** (ex- pension and gratuity provisions) controlled **CAGR of 5.8%** over FY18-20
  - Cost to assets at 1.9%, significantly lower than peers, rationalized branches with focus on increasing business/ branch, employee headcount reduction of ~15k to 249,448 over FY18-20

# Cost Optimization Further focus to contain costs and increase productivity through digitization – Account Opening in 10 minutes; 3 click personal loan disbursal; AI enabled inward and outward cheque processing; centralization of trade finance processing

- New way of working bank at your doorstep; Comprehensive work from home policy- e-tools developed for contactless completion of tasks; remote advisory capability to be expanded
- FIMM network 38% of branches, contribute to 12% of business;

   Defined strategy to take business contribution to 20%, with differentiated cost structure, HR and IT strategies improve cost to income for 38% of network
- More effective use of BC channel which has emerged an important channel partner
- Extensive use of BC channel in collections
- 35 Regional business offices & 20 admin offices to be closed (done w.e.f -01 June 2020)

#### Way forward – Asset Quality

Constant vigil on the emerging stress and proactive action, including rephasement of term loan installments and deep restructuring wherever required

Retail, Agri, MSME (RAM)	Strong monitoring & collection mechanism; use digital and analytical capabilities to originate, sanction and monitor  New organisation structure (FIMM vertical) for retail banking likely to give competitive edge and sharper focus on various business lines  Opportunities in Agri infra funding and contract farming as a result of agri reforms
Corporate & International Banking	Maintain quality, look for refinancing opportunities for high quality credit; timely and proactive steps to identify and resolve stress; step up recovery/ resolution of cases in NCLT



#### Way Forward

(1/2)

#### Way forward - PPOP

Protect PPoP by continuing to recalibrate loans and deposits pricing; reducing concessions and pricing in accordance with risk return matrix using 'DIPAK' (Pricing tool)

Corporate – Provide end to end solution for supply chain with special focus on credit light customers to address transaction, trade finance and investment needs of large corporates and enhance non-interest income revenue streams to compensate for decline in other income

Further strengthen retail segment with feet on street for sales and collections; strengthen collection machinery with use of BC channel

Advance digital footprints, identify creditworthy clients through analytics and strengthen monitoring and collection through SME intensive branches and touchpoints

Control overheads and staff costs; improve productivity



Further scale up YONO – target of doubling user registrations in the next six months and further strengthen platform – new product offerings like end to end home loans, pre-approved car loan etc; Special PAPL and personal gold loans have received excellent response



#### Way Forward

Other strategic value drivers

(2/2)



#### **HR** way forward

- Redeploying employees to outward sales or processing teams
- Recalibrating productivity benchmarks for Work From Anywhere roles,
   expected to save Rs. 1,000 cr through HR cost optimization
- Reskilling employees in virtual communication, decision making and personal leadership for learning



#### Change the Bank, Run the Bank – Fix to Flexi

- Productivity tools & technology in place to perform administrative work remotely
- Work from Anywhere (WFA) infrastructure to facilitate work from any location
- WFA reduce commute time that can be utilized for providing better services to customers as well as ensure better work life balance
- Drive down the operational cost for the Bank
- WFA facility also rolled out across 19 foreign offices

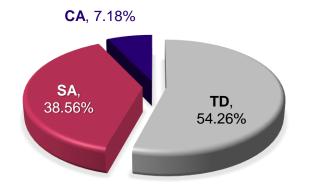
## Additional Information

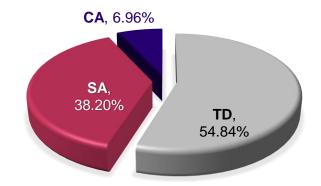
## **Strong Liability Franchise**





Mar 19 Mar 20





CASA: 45.74%

CASA: 45.16%

Rs. in Crores	Mar 19	Mar 20	YoY Growth (%)
Current Account	2,02,134	2,17,415	7.56
Saving Bank	10,85,151	11,93,566	9.99
CASA	12,87,285	14,10,981	9.61
Term Deposits (TD)	15,26,958	17,13,635	12.23
Domestic Deposits	28,14,243	31,24,616	11.03
Foreign Offices	97,143	1,17,005	20.45
Total Deposits	29,11,386	32,41,621	11.34

#### **Diversified Loan Portfolio**





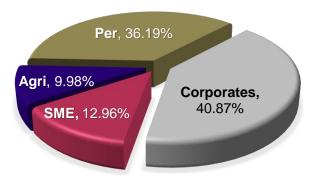
**Mar 19** 

Agri, 10.18%

Corporates, 42.78%

Retail: 57.22%

#### **Mar 20**



Retail: 59.13%

Rs. in Crores	Mar 19	Mar 20	YoY Growth (%)
Retail Per	6,47,844	7,47,589	15.40
Agri	2,02,681	2,06,067	1.67
SME	2,88,583	2,67,614	-7.27
Corporates	8,51,638	8,44,215	-0.87
Domestic Advances	19,90,746	20,65,484	3.75
Foreign Offices Advances	3,02,708	3,57,360	18.05
Total Whole Bank Advances	22,93,454	24,22,845	5.64

#### **Retail Per Banking**

Leadership across all segments

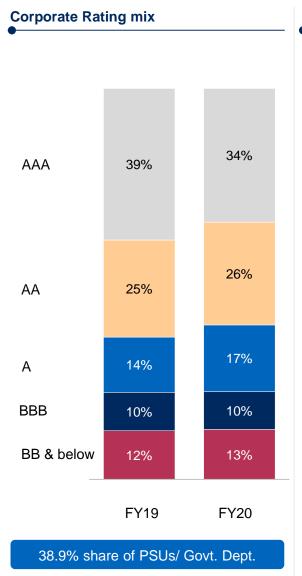




### **Diversified Loan Portfolio**



### High quality asset book with lower exposure to high risk sectors

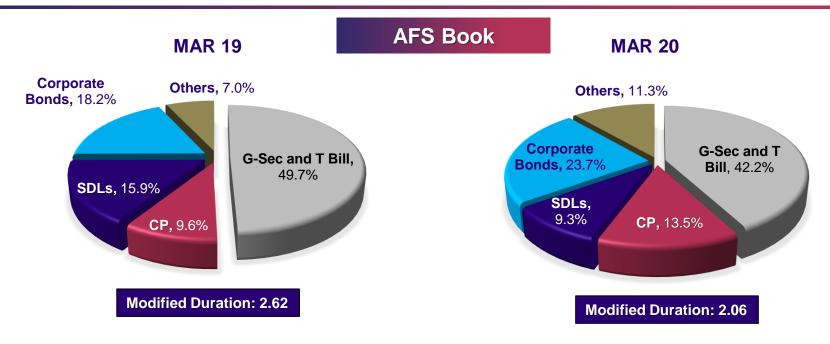


Outstanding as on 31st Mar 20	Mar-20 Fund Based O/S				
Sectors	Amount	% Share	YOY Gr %		
Infrastructure	3,43,523	16.63	-2.52		
of which: Power	2,03,532	9.85	1.98		
Telecommunication	37,804	1.83	21.81		
Roads & Ports	56,060	2.71	12.22		
Other Infrastructure	46,126	2.23	-35.78		
Services	2,50,456	12.13	1.82		
Iron & Steel	55,089	2.67	-28.24		
Textiles	33,804	1.64	-16.81		
Petroleum & Petrochemicals	47,060	2.28	-15.81		
Engineering	23,322	1.13	-18.91		
Comm. Real Estate	41,251	2.00	23.10		
Other Industries	3,17,324	15.36	3.61		
Home Loans	4,55,865	22.07	13.86		
Auto Loans	72,662	3.52	1.08		
Other Retail Loans	2,19,062	10.61	24.76		
Agriculture	2,06,067	9.98	1.67		
Total Domestic Advances	20,65,484	100	3.75		

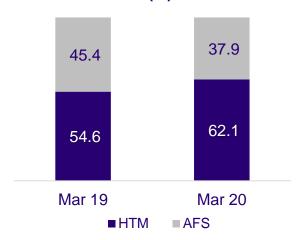
Sectors impacted by COVID-19	Mar-20 Fund Based O/S		
CRE excl. Lease Rent Discounting	26,665		
Other Pvt. Sector NBFC	29,530		
Power IPPs (rated below A-)	27,554		
Aviation	466		
Tourism, Hotel & Resorts	9,268		
Total	93,483		

# **Treasury Operations**





# Break up of Domestic Investments (%)

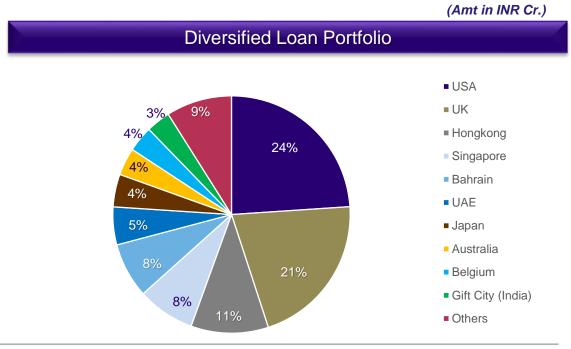


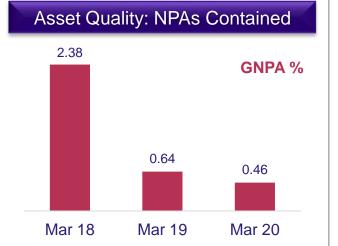
Total Investments Book (Rs. in Crores)	Mar 19	Mar 20
Domestic Investments	9,26,651	10,10,599
- of which- SLR	7,65,910	8,03,270
Foreign Offices Investments	51,473	47,449
Whole Bank Investments	9,78,124	10,58,048

# **International Banking Group**







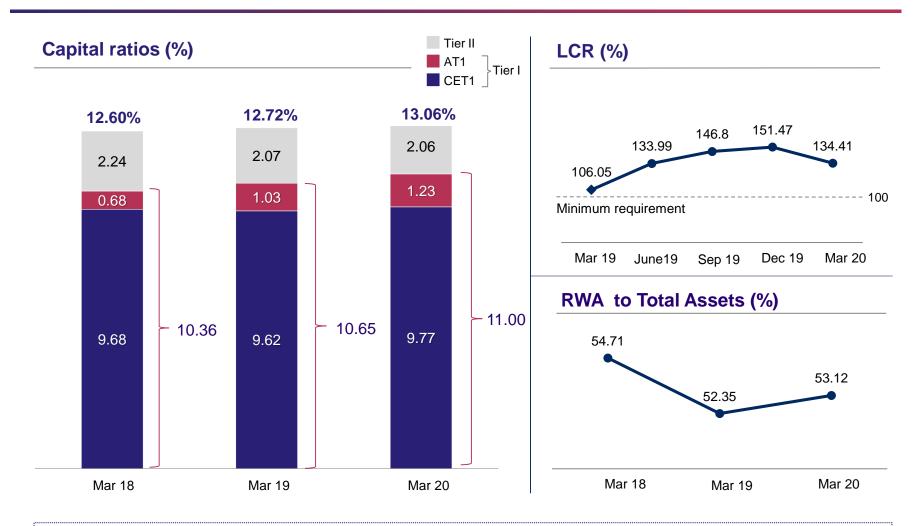


#### **Digital Preparedness**

- To fortify digital banking at our FOs, "YONO Global", an international variant of our YONO APP launched in UK in Sep-19.
- Cross Border integrated accounts position viewing enabled through "Customer One View" Journey.
- Roll out in 10 more Countries is in various stages of implementation-Canada, Singapore, Male, Mauritius, Bahrain, South Africa, Sri Lanka, Bangladesh, Nepal, USA.
- YONO Global shall enable seamless and paperless onboarding of new customers and features inter-alia include remittances, bill payments, online Market place etc.

### SBI remains a well-capitalized bank with adequate liquidity





"Credit Risk Weighted Assets on Advances to Gross Advances" - Mar 19: 56.60%, Mar 20: 56.72% Bank is well capitalized

# Well provided on legacy NPAs



	Mar 2020			
Particulars	As % of total GNPA	PCR without AUCA (%)		
Total Corporate	54.75	78.37		
IBG	1.11	75.85		
Total Retail	44.14 44.32			
Retail - Per	5.31	37.75		
Agri	21.91	36.86		
SME	16.92 56.04			
Total existing NPA	100	65.21		

#### Credit costs below 2.0% in FY20

- 35% of provisions for fresh slippages
- 65% of provisions due to ageing requirements
- Large accounts have been resolved through NCLT, change in promoter & OTS
- Key power accounts resolved under Samadhan scheme
- Haircut for resolution of Corporate NPAs expected to be contained within current PCR; LGD for the whole book of the Bank is ~55%

Note: At end of FY20, Specific Standard Asset Provision was Rs.2,095 Cr, while Counter Cyclical Provision was Rs 1,250 cr

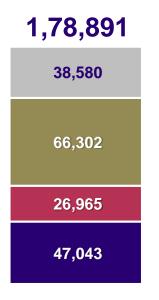
### **NBFC & FI Sector**



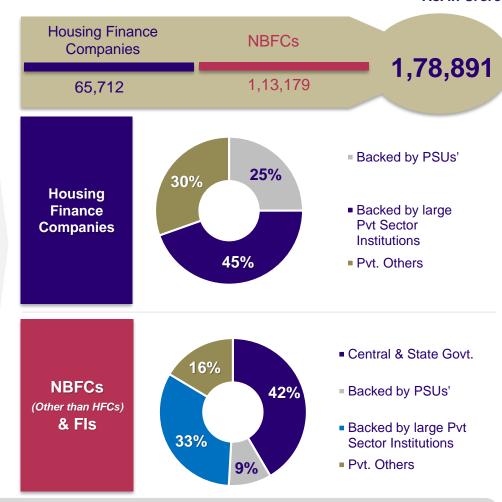


As on Mar 2020 Rs. in Crores

#### **NBFC & FI Portfolio Classification**



- Pvt. Others
- Backed by large Pvt Sector Institutions
- Backed by PSUs'
- Central & State Govt.



- Strong presence in Govt. and PSU backed NBFCs; and exposure to large reputed private sector institutions
- 'Pvt. Others' includes NPA of Rs 8,302 crs

# Accelerating digital agenda (1/3)

YONO – Our flagship digital offering



2.1 Cr+

66%+

30 L+

4K+

14,000 Cr

Registered customers

Monthly active users

**Daily Active Users** 

# of disbursals per day

Digital loans disbursed

#### YONO: The digital bank with a customer base almost equal to the population of Australia

Customer facing digital bank catering to banking and lifestyle needs on self serve basis on mobile/portal





#### **Digital bank**

"Seamless Omni-channel customer experience"



### **Financial Super Store**

"Enable higher cross-sell"



#### **Online Market Place**

"Deepen relationships with existing customers"



**Fund Transfer** 



Cards



Shop



YONO Cash ("Cardless withdrawal")



Mutual fund

Book and order



Insurance

Fixed

deposit



One view of all SBI account



Investment

Branch employee facing portal enabling e2e digitization and omni-channel experience





### **E2E** digitization

"Improve productivity and reduce cost"



Account openina



Service requests



Home loans



Car loans



Personal loans

4.5L+ Agri Gold loans 100 L+

YONO Cash (Cardless withdrawal)

80+ Merchant partners on OMP

10K+ Avg. bal.

40% Incremental dep. through YONO

# Accelerating digital agenda (2/3)



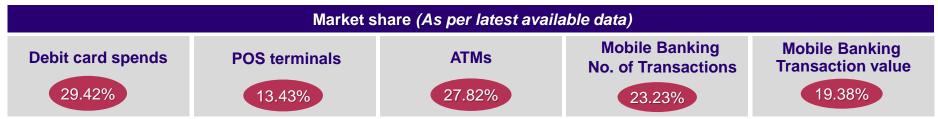


Produ	Account opening and activation in opening and in activation in <10 minutes"			
				80% Productivity improvement
	Personal Loans	"3 click instant disbursal"	~1,000 Cr Monthly disbursal run rate	4,000+ Daily disbursals
	Credit Cards	"4 minute card approval"	~1.6L Cards sourced	80% Productivity improvement
	Non Financial Services	"<2 minutes with pre-filled form"	10K+ Transactions per day	40% Productivity improvement
₹	Agri gold loan	"24X7 gold loan application"	4.5L+ Gold loans sanctioned	40% Productivity improvement

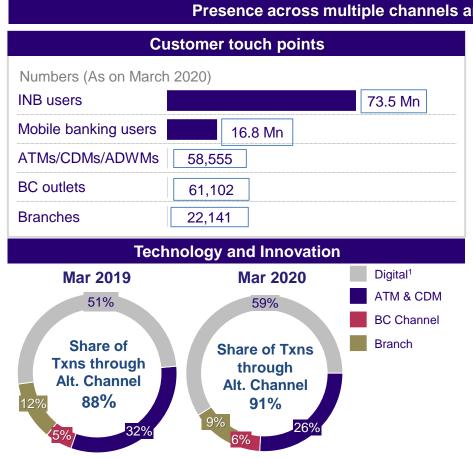
## Accelerating digital agenda (3/3)

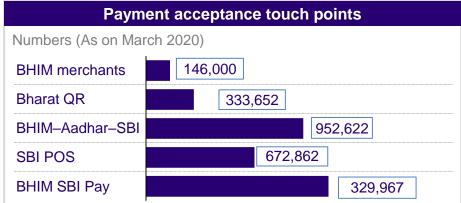
Digital Leadership across channels





#### Presence across multiple channels and payment acceptance touch points









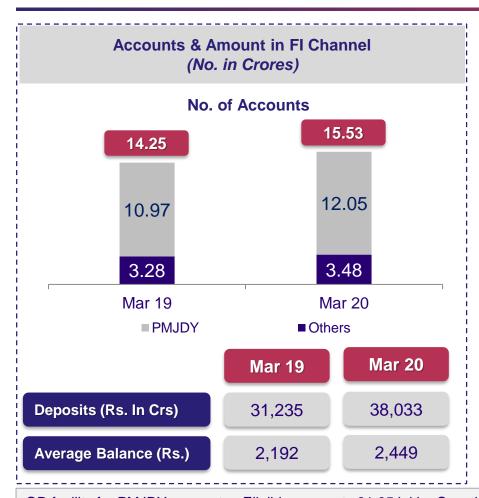
- Remit transactions handled (in FY20): 3326.60 Mn
- Transactions processed in a day crossed: 20 Mn during FY20
- Number of UPI users: 95.26 Mn
- Market share in remittances: 24.61% (Mar' 2020) (#1 Remittance bank)
- Debit cards
- No. of cards: 278.10 Mn
- Debit Card spends: > 1.43 bn transactions and Rs. 2.05 Trillion spend during FY 19-20.

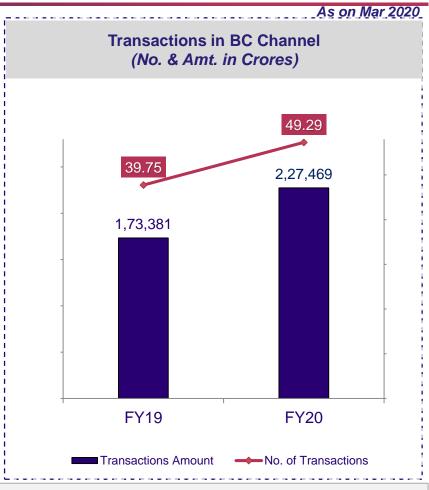


 Average no. of ATM transactions: ~35 Cr per month

### **Financial Inclusion & Micro Markets**







OD facility for PMJDY accounts - Eligible accounts 21.05 lakh; Sanctioned 10.85 lakh accounts (51.5%)

RSETI: Total Number: 152; No. of Training Programs held: 29,944, Youth Trained: 93,009, Financial Literacy Centers (FLC): 341

PM Suraksha Bima Yojana: 364.30 Lakh; PM Jeevan Jyoti Bima Yojana: 112.67 Lakh; Atal Pension Yojana: 38.56 Lakh (In Nos.)

No. of BC Outlets: 61,102

### **SBI** and its Subsidiaries

### Leveraging Synergies



As on Mar 2020



- Increase in share of Protection NBP from 11.9% to 12.5% with 27% growth
- Private market leadership Rank 1 in Individual Rated Premium (IRP) with 9% growth
- New Business Premium increased by 20%
- Strong financial performance: VoNB Margin: 18.7%



- Market Share Total Spends: 17.9%
- Market Share Card base: 18.2%
- Ex COVID PAT ₹ 1,662 Cr YoY 92%
- Positive operating leverage; Income Growth 34%, Opex growth 26%



- Rank 1<sup>st</sup> in QAAUM with Market Share of 13.82%.
- AUM at Rs.374K Crores, up by 31.62% YoY
- QAAUM grew by 5.93% vis-à-vis Industry growth rate of 0.95% during Q4FY20.



- SBI General has written GWP of Rs.6,840 Crs with YoY growth of 45% as compared to the Industry growth at 11.5%
- Ranked at 8<sup>th</sup> position amongst private insurers and 13<sup>th</sup> (Up from 13<sup>th</sup> in FY19) in the Industry overall.
- Overall market share improved from 2.77% last year to 3.59% in FY20
- 1st in Personal Accident with 16.1% share and 3rd in Fire with 7.5% share amongst Private insurers as on March 2020.

SBI Life INSURANCE WISH US, YOU'RE SUITE (A Made Beach Circup Company)	FY19	FY20
PAT (in Rs. cr)	1,327	1,422
ROE (in %)	18.81	17.43

SBI Card	FY19*	FY20*
PAT (in Rs. cr)	865	1,245
ROE (in %)	28.40	27.40

SBI MUTUAL FUND A PARTNER FOR LIFE	FY19*	FY20*
PAT (in Rs. cr)	428	603
ROE (in %)	31.12	30.40

SBIGENERAL INSURANCE	FY19	FY20
PAT (in Rs. cr)	334	412
ROE (in %)	20.10	20.40

\*(As per IND AS)

# **SBI Group Financials – FY20**



Rs. In crores

	Year E	Growth (%)	
	FY19	FY20	YoY
Interest Earned	2,53,322	2,69,852	6.53
Non-Interest Income	77,365*	98,159*	26.88
Total Income	3,30,687	3,68,011	11.29
Interest Expended	1,55,867	1,61,124	3.37
Operating Expenses (i+ii)	1,14,800	1,31,782	14.79
(i) Employee Cost	43,795	48,851	11.54
(ii) Other Operating Expenses	71,005	82,931	16.79
Total Expenditure	2,70,668	2,92,905	8.22
Operating Profit	60,020	75,105	25.13
Provisions (other than Tax)	54,799	44,789	-18.27
Add: Share in profit of associates	281	2,963	952.70
Less: Minority Interest	1,051	1,372	30.57
Tax Expenses	2,151	12,140	464.27
Net Profit	2,300	19,768	759.60

	Year Ended		
	FY19	FY20	
ROA (%)	0.06	0.49	
ROE (%)	1.23	9.86	
Earning Per Share (Rs.)	2.58	22.15	
Expenses Ratio (%)	55.60	52.46	
NIM (%)	2.85	3.03	
Gross NPA Ratio (%)	7.43	6.07	
Net NPA Ratio (%)	2.97	2.20	

<sup>\*</sup> Includes exceptional items

# **Balance Sheet**



	Liabilities				Rs	. in Crores	
		SBI SOLO			SBI GROUP		
	Mar 19	Mar 20	YOY Growth (%)	Mar 19	Mar 20	YOY Growth (%)	
Capital	892	892	0.00	892	892	0.00	
Reserves and Surplus	2,20,021	2,31,115	5.04	2,33,603	2,50,168	7.09	
Minority Interest				6,037	7,944	31.59	
Deposits	29,11,386	32,41,621	11.34	29,40,541	32,74,161	11.35	
Borrowings	4,03,017	3,14,656	-21.92	4,13,748	3,32,901	-19.54	
Other Liabilities & Provisions	1,45,597	1,63,110	12.03	2,93,643	3,31,427	12.87	
Total Liabilities	36,80,914	39,51,394	7.35	38,88,464	41,97,492	7.95	

### **Assets**

	SBI SOLO			SBI GROUP		
	Mar 19	Mar 20	YOY Growth (%)	Mar 19	Mar 20	YOY Growth (%)
Cash & balances with RBI	1,76,932	1,66,736	-5.76	1,77,363	1,66,968	-5.86
Bal with Banks & Money at Call and Short Notice	45,558	84,361	85.17	48,150	87,347	81.41
Investments	9,67,022	10,46,955	8.27	11,19,270	12,28,284	9.74
Net Advances	21,85,877	23,25,290	6.38	22,26,854	23,74,311	6.62
Fixed Assets	39,198	38,439	-1.93	40,703	40,078	-1.54
Other Assets	2,66,328	2,89,614	8.74	2,76,125	3,00,503	8.83
Total Assets	36,80,914	39,51,394	7.35	38,88,464	41,97,492	7.95

### **SBI's ESG Practices**





### 'Environmental' Practices



- Big push to digitalization. As on March 2020, almost 90.12 % Bank's total transactions took place through Alternate channels as compared to 88% in March, 2019.
- Bank's E-rickshaw loan product and Green Car loan product directed at Climate Action had an aggregate outstanding portfolio of Rs.14.31 Crore as on March 2020.
- Pan-India specialized energy saving initiative viz. desktop software(IPM+) resulting in a cumulative saving of 44.04GWh of Energy.
- Branch Server consolidation project for migration of physical servers at branches/offices to a centralized secure virtualized cloud environment done for 22.963 locations as on March 2020.
- 'Beat Plastic Pollution' drive for eliminating the usage of Single Use Plastic(SUP) with standard quidelines adopted
- Bank's Seven(7) premises have been certified as Green Buildings under different categories
- •Under the World Bank line of credit of USD 625 million, Bank has financed 241 projects with an aggregate sanctioned limit of INR 1,744 crores as on 31st March 2020
- Bank came up with a fresh 100 USD million Green Bond issue during FY2019-20 resulting in Bank's aggregate Green Bond issue size to USD 800million so far with a projected emission reduction of 16,77,581 tCO2 in a year.
- Pan India roll out of "Swacchata hi Sewa campaign" in the Bank in line with the national mission. More than 4 lakh tress planted during the FY 2019-20.
- Bank has so far commissioned 248 rain Water harvesting sites and 68 Waste management installations respectively.

- Average training hours per Full time employee stood at 56.23 hrs for the FY 2019-20 compared to 54 hrs last
- •95% of the officers & 93% of Associate staff completed role relevant certification in F.Y 2019-20. Basket of Role Based Certification programs increased to 59 in-house and 42 external certifications.
- Supplementary accreditations on niche areas viz Digital transformation & Leadership development rolled out for employees due for promotion in certain grades. Certification completed by 75% of the eligible employees.
- ■Phase II of the mass communication program Nayi Disha focusing on customer centricity introduced during the year for equipping employees with the requisite skill sets. Around 2.34 lakhs employees covered under the program,
- •SBI is continuously working towards improving the diversity of its workforce: Women represent more than 25.28% of the total work force as on 31st March, 2020.
- •More than 3.500 branches, headed by women officers as on March.2020.
- •An in-house employee grievance redressal mechanism "SANJEEVANI" helpline having services of counsellors to address employees issues and concerns.
- •Raising Environment concerns amongst staff and general public through the 3rd season of "SBI Green Marathon" was conducted at 12 centers.
- Bank spent Rs.27.47 crores on various CSR initiatives during F.Y 2019-20.
- Bank conducted 29,995 financial literacy camps during the F.Y 2019-20 through 341 Financial literacy centers.



#### 'Social' Practices



### 'Governance' Practices



- "'Sustainability' incorporated as a core value in the Bank and an online tutorial on Sustainability matters - "ASTITVA" introduced for employees.
- An independent ETHICS business conduct function in place that looks after the ethical morale of the entire organization. Ethics Tutorial on monthly basis introduced for benefit of employees.
- A Policy on Prevention of Sexual harassment at Workplace-"GARIMA". More than 2 lakh employees completed online certification on GARIMA.
- An entry level sector agnostic assessment barrier for environmental and social issues, primarily compliance driven and applied to loans ranging from ₹ 5-50 crore to facilitate a 'Go' or a 'No-Go' decision
- Collation of wide range of ESG Evaluation Statements from the borrowers for loans exceeding ₹ 50 crore and an 'ESG Score' given to the borrower.
- The Bank has a Corporate Centre Sustainability Committee (CCSC) comprising of key business heads and responsible for execution of SBI's sustainability Strategy.
- Bank has started mapping its products & services to SDGs to make them more inclusive. Eight products mapped during the year.
- A sound internal audit framework, Whistle blower and vigilance mechanism, employee grievance and feed back system with ongoing enhancements.
- •With growing digitization, Bank is committed to cyber security. Bank's Security Operations Centre complies with the ISO 27001:2013 requirements.

# **Thank You**