

# **Annual Results FY 08**

May 02, 2008



## **BUSINESS HIGHLIGHTS**

- SBI Group net profit crosses USD 2.24 Billion (Rs 8,960 crore)
- SBI Stand-alone Net Profit crosses Rs 6,700 crore
  - -Net Profit for FY 08 at Rs 6,729 crore, up by 48.2% from Rs 4,541 crore in FY 07
  - -Net Profit for Q4 FY 08 at Rs 1,883 crore, up by 26.1% from Rs 1,493 crore in Q4 FY 07

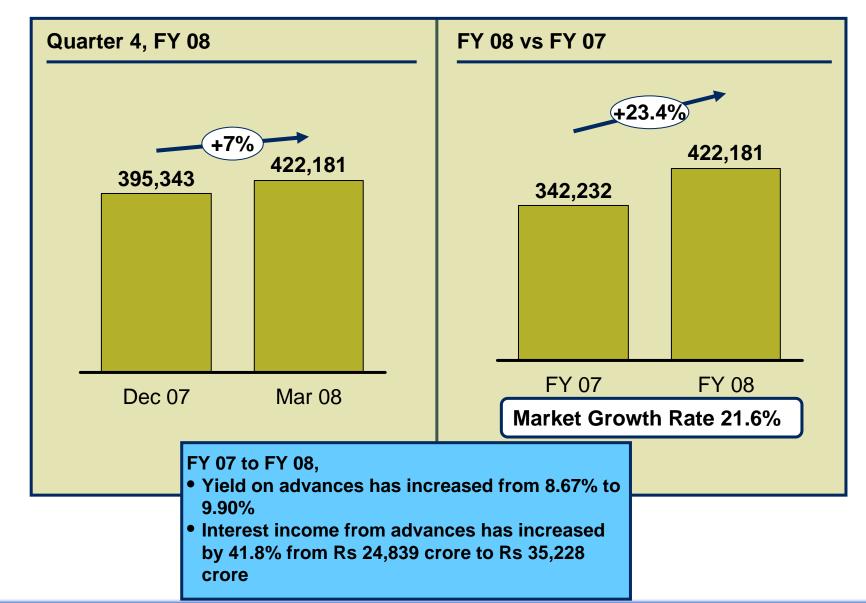
#### Total business growth of over Rs 1,81,000 crore in FY 08

- Deposits up by Rs 1,01,885 crore, a 23.4% growth from Rs 4,35,521 crore in FY 07 to Rs 5,37,406 crore in FY 08; CASA ratio has remained stable
- Advances up by Rs 79949 crore, a 23.4% growth from Rs 3,42,232 crore in FY 07 to Rs 4,22,181 crore in FY 08
- Housing Loan portfolio up by 20%; SME by 26%, Auto Loans by 30%, Mid-corporate by 24%; Growth rates among the highest in the industry
- -International advances up by 50% y-o-y; Helping Indian corporates in global acquisitions

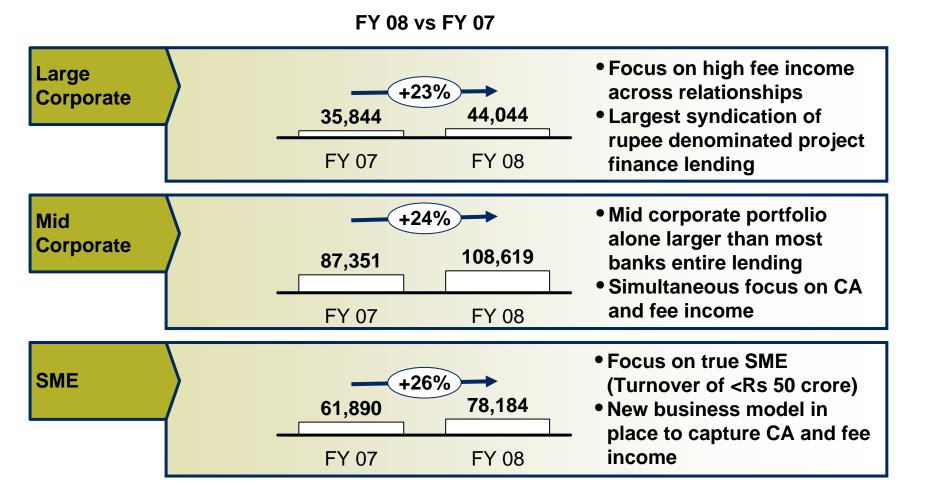
 Cost income ratio declines by 520 bps to 49.0% for FY 08; efficient new platform build almost complete

- -Nearly 1,000 new branches added during the year; Branch network crosses 10,000 mark
- Migration to new operating architecture nearly complete; customer service and efficiency have improved significantly
- Over 2,000 branches redesigned during the year
- -India Post and other channel alliances for rural banking to expand reach

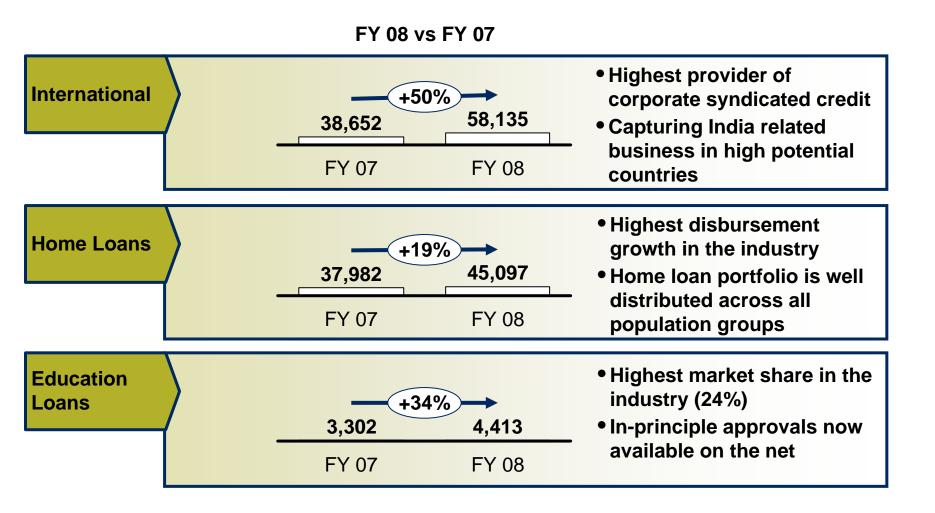
# HIGH ADVANCES GROWTH COUPLED WITH 123 BPS IMPROVEMENT IN YIELD



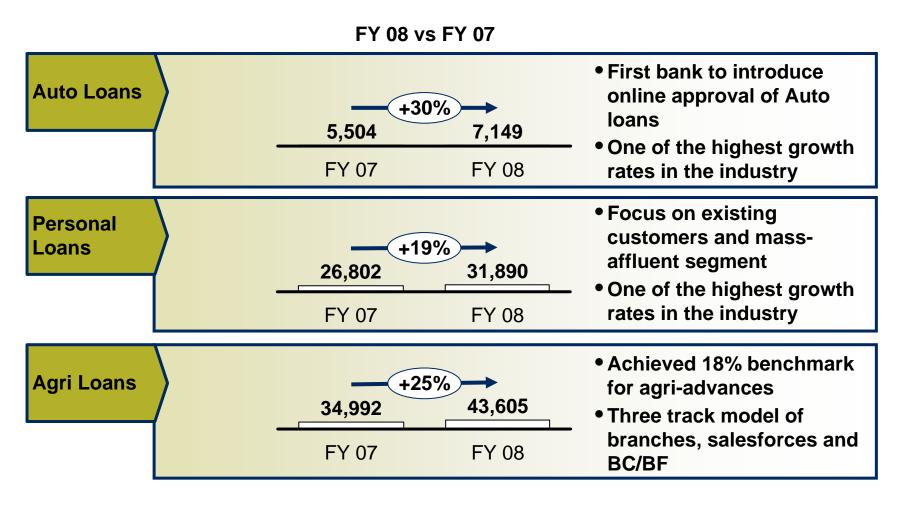
## **SEGMENTAL BREAK-UP OF ADVANCES GROWTH (1/3)**



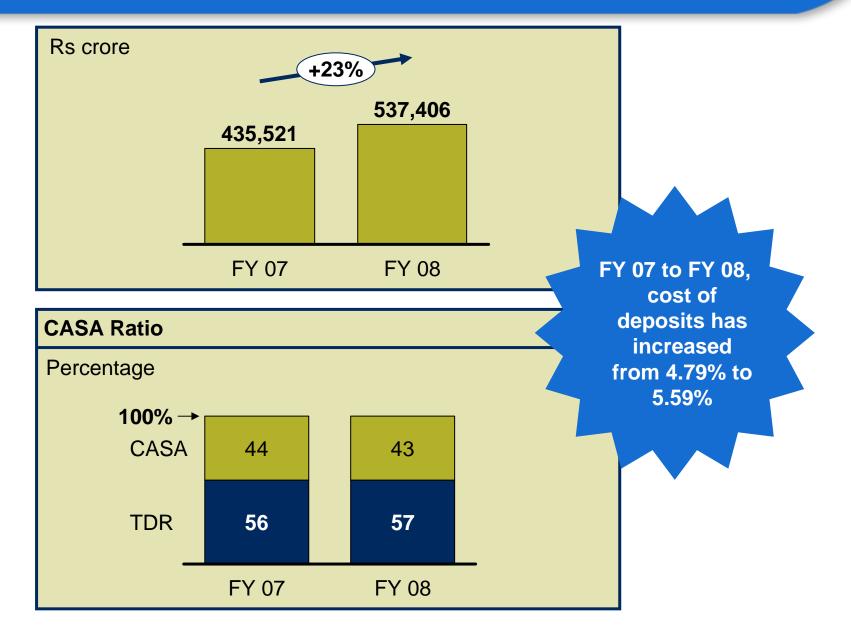
## **SEGMENTAL BREAK-UP OF ADVANCES GROWTH (2/3)**



## **SEGMENTAL BREAK-UP OF ADVANCES GROWTH (3/3)**

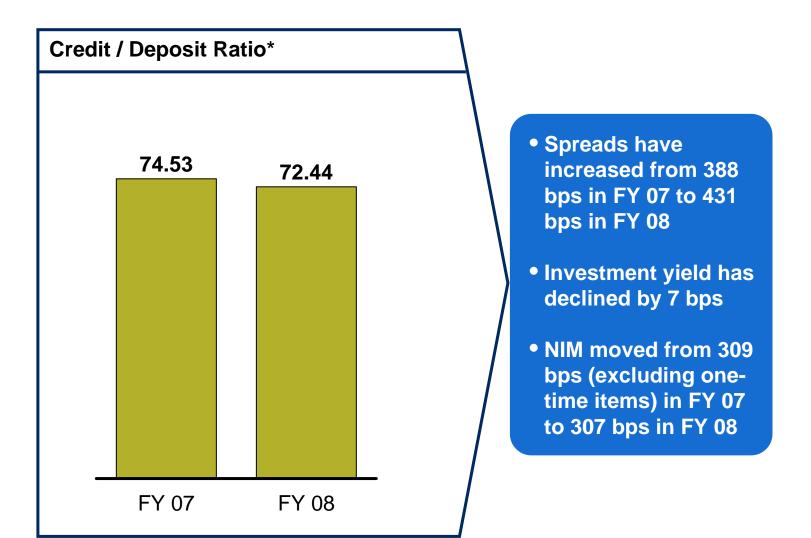


# DEPOSIT GROWTH HAS KEPT PACE WITH ADVANCES, AND CASA RATIO HAS REMAINED STABLE



# OVERALL CREDIT / DEPOSIT RATIO AND NIMS HAVE REMAINED STABLE

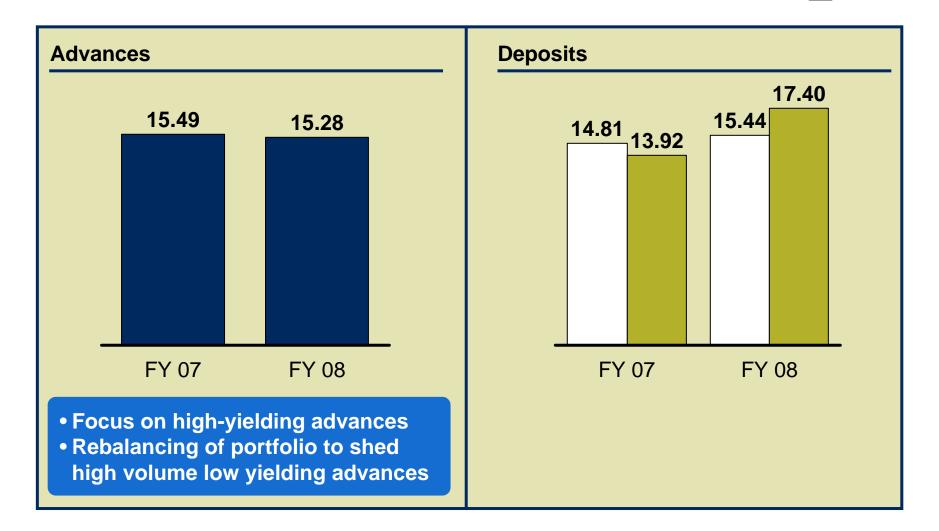
## Percentage



# MARKET SHARE HAS INCREASED IN DEPOSITS DRIVEN BY CASA, WHILE THAT OF ADVANCES IS MAINTAINED

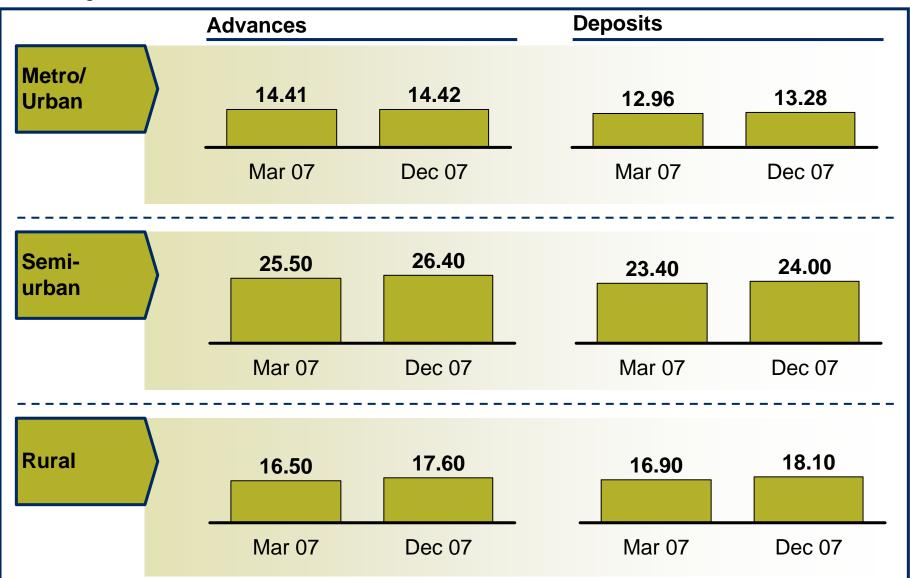
## Percentage

Overall
Low cost\*

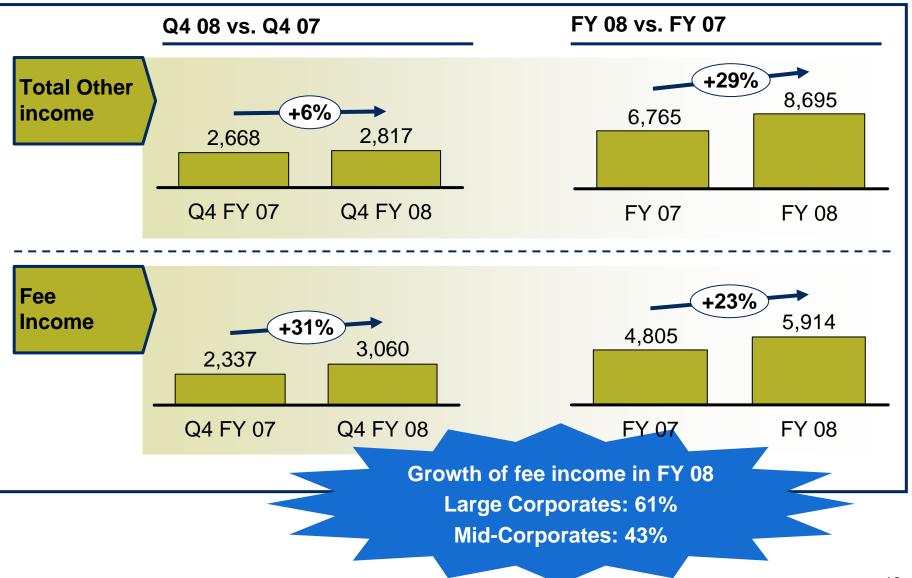


# MARKET SHARES HAVE INCREASED IN METRO/URBAN AND SEMI-URBAN/RURAL AREAS

## Percentage



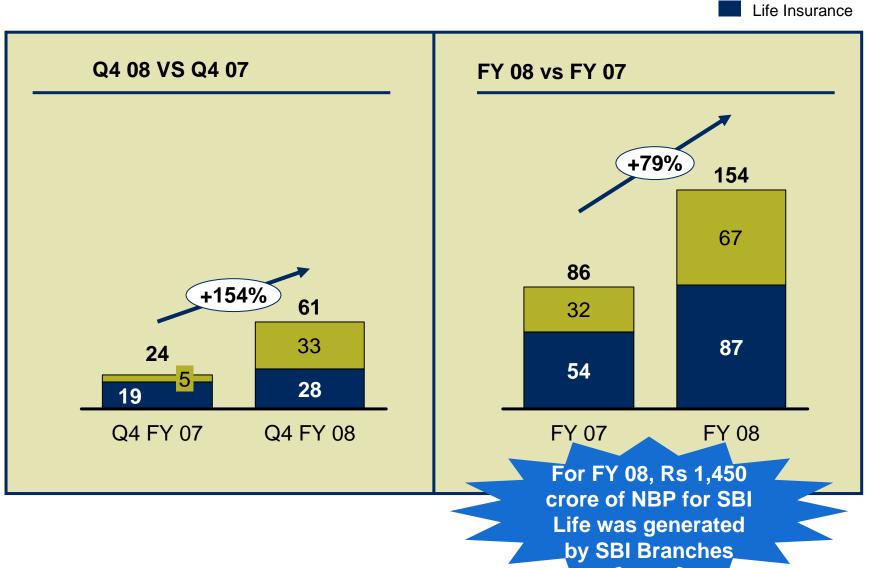
# OTHER INCOME HAS INCREASED BY 29% IN FY 08; CORE FEE INCOME INCREASED BY 31% IN Q4 08



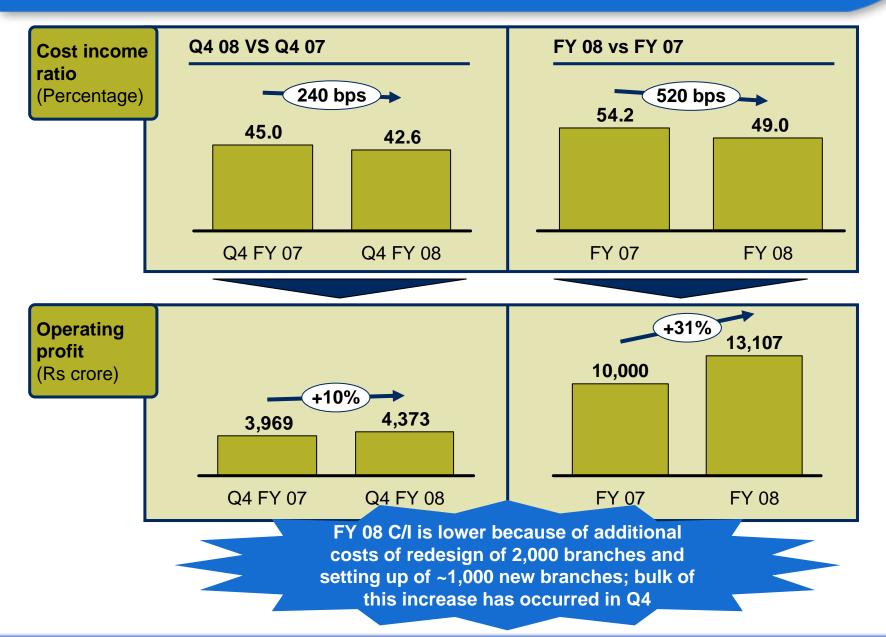
# MUTUAL FUND AND INSURANCE CROSS SELL INCOME HAS INCREASED BY 79%; SBI IS NOW ONE OF THE LARGEST BANCASSURANCE PLAYERS

Rs crore

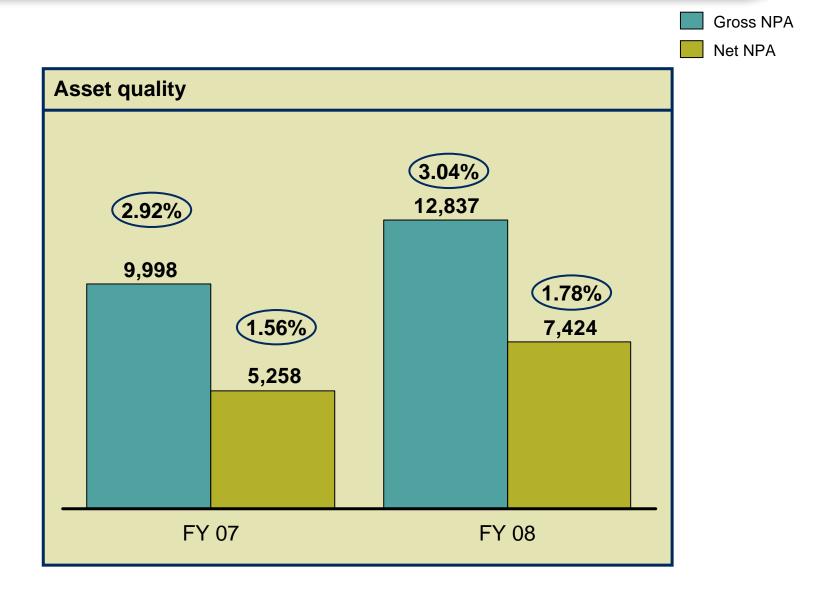
Mutual Funds



# THE COST/INCOME RATIO HAS DECLINED BY 520 BPS, LEADING TO AN OPERATING PROFIT INCREASE OF RS 3,107 CRORE



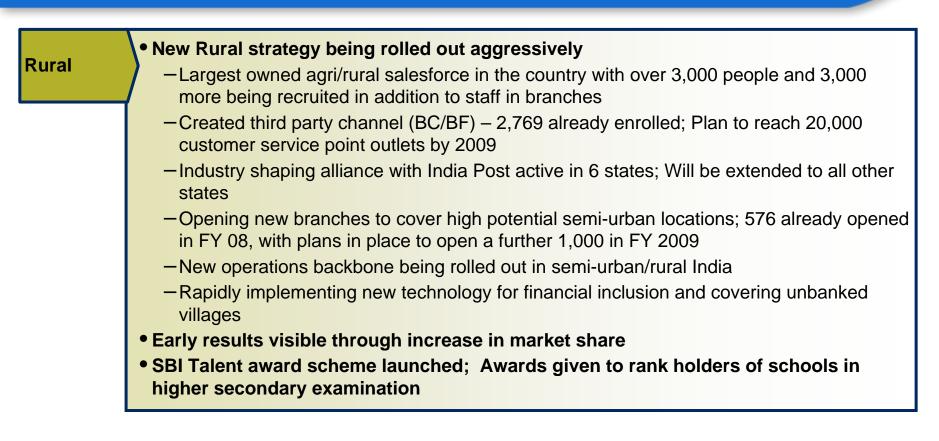
# NPAs REMAIN UNDER CONTROL



# **KEY STRATEGIC INITIATIVES UNDERTAKEN (1/3)**

BPR	<ul> <li>Centralized operating architecture for all metro and urban branches nearing completion</li> </ul>
	-Over 400 Centralized Processing Centers established
	<ul> <li>Over 2,000 branches redesigned during the year, and are now focusing on sales and service; Total branches redesigned at the end of FY 08 is over 2,200</li> <li>Over 2,000-strong owned salesforce outside branches</li> <li>Call Center established; Full set of services being rolled out</li> <li>Active plan to migrate customers to alternative channels – ATM / Internet / Mobile</li> <li>Significant business benefits have already begun flowing in</li> <li>Better in-branch customer service (e.g. account opening in 10 minutes)</li> <li>Standardized and best-in-class TAT for key processes (e.g. Home Loan TAT of 3 days for high value loans)</li> <li>Increased employee productivity; Business per employee increased by over 2.5x in 5</li> </ul>
	years
SME	<ul> <li>SME operating architecture firmly established         <ul> <li>Ramping up in-branch / out-of-branch salesforces exclusively focused on SME; Over 250 on the ground already</li> </ul> </li> </ul>
	-Focus on profitable growth, fee income and new business models such as SCF
Retail	<ul> <li>Major push on retail assets, especially housing loans leading to portfolio growth of 20%</li> <li>Reverse Mortgage and SBI Home Plus schemes launched</li> </ul>
	• Over 1,200 financial advisors in place for wealth management and cross-sell of mutual funds and insurance products

# **KEY STRATEGIC INITIATIVES UNDERTAKEN (2/3)**



Wholesale	<ul> <li>New thrust on wholesale banking and top corporates</li> <li>Focus on fee income generation by providing value added services (61% and 43% growth in fee income for large and mid-corporates respectively in FY 08)</li> </ul>
	<ul> <li>Further thrust on increasing dominance in mid-corp space (gold, wholesalers, broking, etc)</li> </ul>

Inter- national	<ul> <li>Aggressively supporting Indian companies' overseas expansion; Total international advances grew by over 50% in FY 08</li> <li>New international strategy in place</li> </ul>
	<ul> <li>Preparing to launch full-fledged banking services in Singapore; Only Indian bank to get full fledged QFB licence</li> </ul>
	<ul> <li>Initiatives underway to strengthen business in countries with strong India linkage (e.g. USA, UK, UAE)</li> </ul>
	<ul> <li>Restructuring international organization to enable new business model</li> <li>Plans in place to be the dominant foreign bank in select countries</li> </ul>

# **OPERATING PROFITS HAVE INCREASED BY 31.1% Y-o-Y**

	Q4- 2007	Q4- 2008	Q-o-Q Growth	FY07	FY08	Y-o-Y Growth	Comment
Int advances	7,057	9,603	36.09%	24,839	35,228	41.82%	<ul> <li>Advances growth of 23% coupled with increase in yields by 123 bps</li> </ul>
Other Interest Income	3,461	3,974	14.79%	12,403	13,722	10.63%	<ul> <li>FY 07 included a one time write back of Rs 1,372 crore on government security premium amortization</li> <li>No interest on CRR from April 1, 2008</li> </ul>
Int. Income	10,518	13,577	29.08%	37,242	48,950	31.44%	
Total Interest Expense	5,971	8,776	46.98%	22,184	31,929	43.92%	<ul> <li>Increase in deposits by 23%</li> <li>Increase in Tier II bond interest by Rs. 850 crore over previous year</li> </ul>
NII	4,547	4,801	5.58%	15,058	17,021	13.04%	
Non-Interest Income	2668	2817	5.60%	6,765	8,695	28.53%	<ul> <li>Rs 1,109 crore fee income increase</li> <li>Lower dividend income of Rs 400 crore in FY 08</li> </ul>
Total Income	7,215	7,618	5.59%	21,823	25,716	17.84%	
Operating Expenses	3,246	3,245	-0.03%	11,823	12,609	6.65%	<ul> <li>Higher Employee productivity due to new operating architecture helping keep costs under control</li> <li>Write-backs of gratuity and pension provisions of Rs 475 crore offset by wage hike provisions of Rs 200 crore</li> <li>Increased costs on branch redesign, branch + ATM network expansion and CBS roll-out, including depreciation (Rs 208 crore in Q4 FY08 vs Rs 62 crore in Q4 FY07)</li> </ul>
Oper. Profit	3,969	4,373	10.18%	10,000	13,107	31.07%	

# NET PROFIT HAS INCREASED BY 48.2% Y-o-Y

	Q4- 2007	Q4- 2008	Q4-0-Q4 Growth	FY07	FY08	Y-o-Y Growth	Comment
Operating Profit	3,969	4,373	10.18%	10,000	13107	31.07%	
Provisions	1,413	1,620	14.58%	2,410	2,668	10.71%	<ul> <li>Loan loss provisions in line with increase in business</li> <li>Includes Rs 168 crore MTM loss on securities issued to Govt. of India in connection with the rights issue</li> </ul>
Profit before tax	2,556	2,753	7.75%	7,590	10,439	37.54%	
Тах	1,063	870	-18.16%	3,049	3,710	21.68%	
Profit after Tax	1,493	1,883	26.12%	4,541	6,729	48.18%	

# SBI STAND-ALONE BALANCE SHEET HAS GROWN BY 27%

#### Rs crore

	Mar 31, 2007	Mar 31, 2008	Y-o-Y Growth
Cash and balances with RBI	29,076	51,534	77.2%
Balances with banks and money at call and short notice	22,892	15,932	-30.4%
Investments	149,149	189,501	27.1%
Advances	337,337	416,768	23.5%
Fixed assets	2,819	3,374	19.7%
Other assets	25,292	44,417	75.6%
Total Assets	566,565	721,526	27.4%
Capital	526	631	20.0%
Reserves and Surplus	30,772	48,401	57.3%
Deposits	435,521	537,404	23.4%
Borrowings	39,704	51,728	30.3%
Other liabilities and provisions	60,042	83,362	38.8%
Total Liabilities	566,565	721,526	27.4%

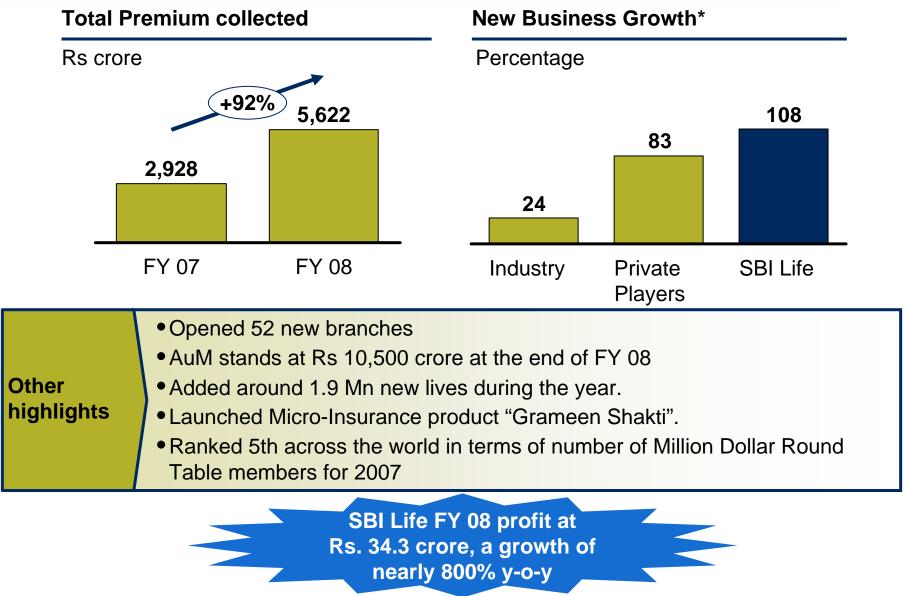
Previous years figures have been regrouped where necessary

	FY2007	FY2008
Return on Assets	0.84%	1.01%
Return on Equity <sup>1</sup>	14.24%	17.82%
Capital Adequacy Ratio	12.34%	13.47%
NIM	3.09% <sup>2</sup>	3.07%
Cost to Income	54.2%	49.0%
Fee to Operating Income	22.0%	23.0%

# ASSOCIATE BANK PERFORMANCE HAS ALSO BEEN ROBUST

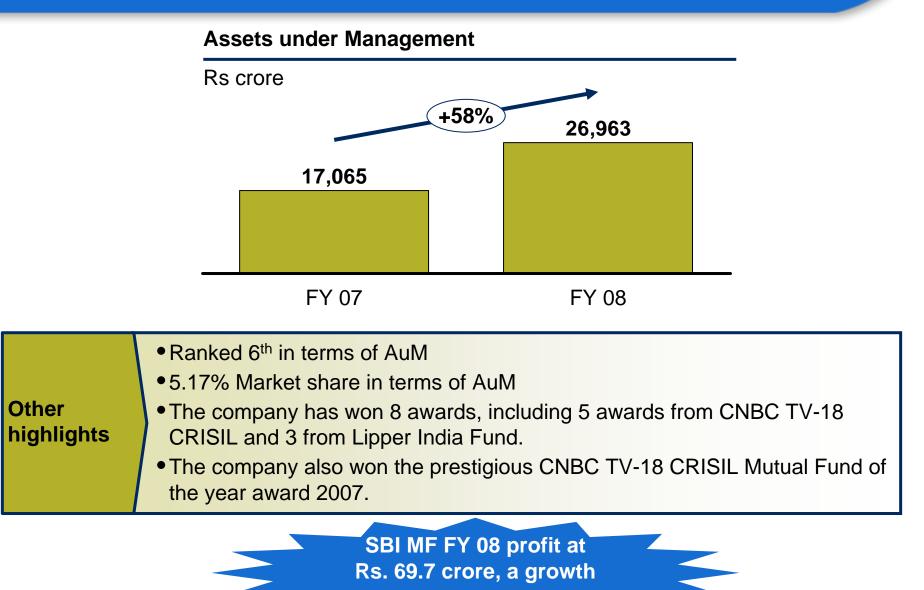
	Net Profit FY2008	Net Profit FY2007	Y-o-Y Growth
State Bank of Mysore	319	249	27.94%
State Bank of Bikaner and Jaipur	315	306	3.01%
State Bank of Hyderabad	557	506	10.19%
State Bank of Indore	234	190	23.19%
State Bank of Travancore	386	326	18.34%
State Bank of Saurashtra	52	87	-40.54%
State Bank of Patiala	414	367	12.88%
Total	2,277	2,031	12.11%

## **SBI LIFE HAS OUTPERFORMED THE MARKET**



\* Data as of Feb 2008

## **SBI MUTUAL FUND GAINS MARKET POSITION**



of 76% y-o-y

# **OTHER SUBSIDIARIES ARE ALSO PERFORMING WELL (1/2)**

SBI CAPS	<ul> <li>Net profit has grown by nearly 100% in FY 08 to Rs 142.2 crore, up from Rs 71.2 crore in FY 07</li> <li>Fee Based income has increased by 41.2% and fund based income by 114.5%.</li> </ul>
	<ul> <li>The group has successfully positioned itself as full service investment banking outfit offering a complete bouquet of advisory services including Cross Border M&amp;A transactions, Private Equity, Open Offers, Delisting as well as Rights Issues.</li> <li>Mandated Lead Arranger – Project Finance – 9th Globally and 1st in Asia Pacific and</li> </ul>
	<ul> <li>India for the 3rd consecutive year.</li> <li>Ranked 1st in India for debt syndication mandates (both project finance and corporate finance) by Bloomberg</li> <li>Ranked 1st for project advisory mandates closed in the Asia Pacific region (4th in</li> </ul>
	<ul> <li>Ranked 1st for project advisory mandates closed in the Asia Pacific region (4th in 2006) and 5th globally for during 2007.</li> <li>Company's League table ranking for IPOs improved from 9th position in FY 07 to 3rd position in FY 08</li> </ul>
	<ul> <li>The company has declared dividend of 100% this year. The dividend income received by SBI is Rs 50 crore</li> </ul>

<ul> <li>One of the top 3 Card issuers in India.</li> </ul>
• Over 530,000 cards issued during the year
• Total Cards in use 3.2 Mn .
<ul> <li>Share Capital increased to Rs 450 crore from Rs 250 crore</li> </ul>

# **OTHER SUBSIDIARIES ARE ALSO PERFORMING WELL (2/2)**

SBI DFHI	<ul> <li>Net profit has grown by 60% in FY 08 to Rs 95.9 crore</li> <li>ROE increased y-o-y from 6.1% to 9.3%</li> <li>Market share up y-o-y from 8.3% to 10.5%</li> <li>The company maintained and reinforced its leadership position in the Primary Dealer segment of the domestics G Sec market</li> <li>The company has declared dividend of 10% this year. The dividend income received by SBI is Rs 16.57 crore</li> </ul>
SBI Factors	<ul> <li>Net profit has grown by 115% in FY 08 to Rs 28.4 crore, up from Rs 13.2 crore in FY 07</li> <li>Total Income up by 53% in FY 08 to Rs 148.5 crore, up from Rs 95.6 crore in FY 07</li> <li>Outstanding has grown by 56% from Rs 1,220 crore in FY 07 to Rs 1,908 crore in FY 08</li> <li>Dividend declared 16%. The dividend income received by SPL in Re 2.80 error.</li> </ul>
	<ul> <li>Dividend declared 16%. The dividend income received by SBI is Rs.3.89 crore</li> </ul>
Global Trade Finance	<ul> <li>Net profit up by 155% to Rs 73.6 crore in FY 08</li> <li>SBI acquired 92.03% stake in GTFL in Q42008</li> <li>Net NPA maintained at zero levels</li> <li>Total turnover stands at Rs.11,124 Core up by 79%; International turnover grows to Rs.1,923 crore, up by 82%</li> <li>Factored Assets Outstanding is Rs 3,196 Core, up by 83%</li> <li>Commands a market share of more than 85% in Export factoring business.</li> <li>Declared a dividend of 12%. The dividend income received by SBI is Rs.9.62 crore</li> </ul>

# **SBI GROUP PROFIT NEARS RS 9,000 CRORE**

	FY07	FY08	Y-o-Y Growth
Interest earned	54,363	71,495	31.5%
Other income	12,761	18,722	46.7%
Total income	67,124	90,218	34.4%
Interest expended	32,730	47,994	46.6%
Operating expenses	20,002	23,943	19.7%
Provisions and contingencies	7,772	9,119	17.3%
Total Expenditure	60,504	81,006	33.9%
Net Profit for the year	6,620	9,213	39.2%
Less: Minority Interests	255	253	-1.2%
Group Profit	6,364	8,960	40.8%

# SBI GROUP BALANCE SHEET EXCEEDS RS 10 LAKH CRORE (USD 250 BN)

#### Rs. in crore

	Mar 31, 2007	Mar 31, 2008	Y-o-Y Growth
Cash and balances with RBI	45,066	74,817	20.0%
Balances with banks and money at call and short notice	27,411	14,211	44.3%
Investments	216,521	273,842	20.0%
Advances	487,286	603,222	22.0%
Fixed assets	3,999	4,663	35.7%
Other assets	34,891	56,515	41.3%
Total Assets	815,174	1,027,270	26.0%
Capital	526	631	66.0%
Reserves and Surplus	42,009	60,605	-48.2%
Minority Interest	1,690	2,028	26.5%
Deposits	636,273	776,417	23.8%
Borrowings	48,662	66,023	16.6%
Other liabilities and provisions	86,014	121,565	62.0%
Total Liabilities	815,174	1,027,270	26.0%



# **Thank You**

